

Thailand Manufacturing Plant's Successful Implementation of 3R & Energy Saving Activities

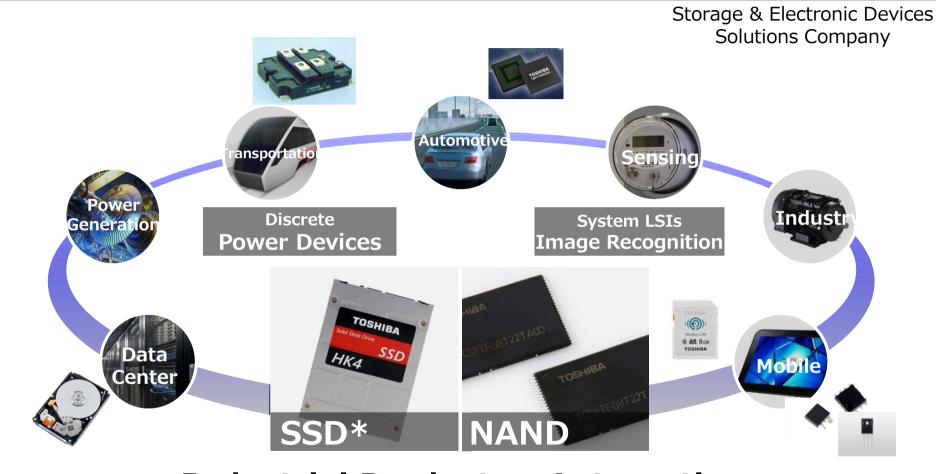
Toshiba Corporation
Storage & Electronic Devices
Solutions Company
Feb.16, 2017

- Company Profiles
 - 1) Storage & Electronic Devices Solutions Company
 - 2) Toshiba Semiconductor (Thailand) Co., Ltd.
- 3R Case: Activities and Awards Achieved in 2015
- Energy Saving Case: Management and PM Award Achieved in 2016
- Other Awards Achieved History
- Proactive Environmental Communications



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Introduction: Products Domain



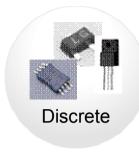
Industrial Products · Automotive Communications · Information Society

Contributing to a "Smart Infrastructure"



%SSD: Solid-state Drive

Introduction: Products Line-up



Discrete Semiconductors

Storage & Electronic Devices Solutions Company

- > Small Signal Devices
- Power Devices
- > Optic Devices (Photocoupler)

Image recognition LSI

Mixed Signal ICs

- Automotive LSI, Analog
- > Communication IC
- > MCU

Logic LS

- ➤ ApP LiteTM
- **>**ASIC



Memory

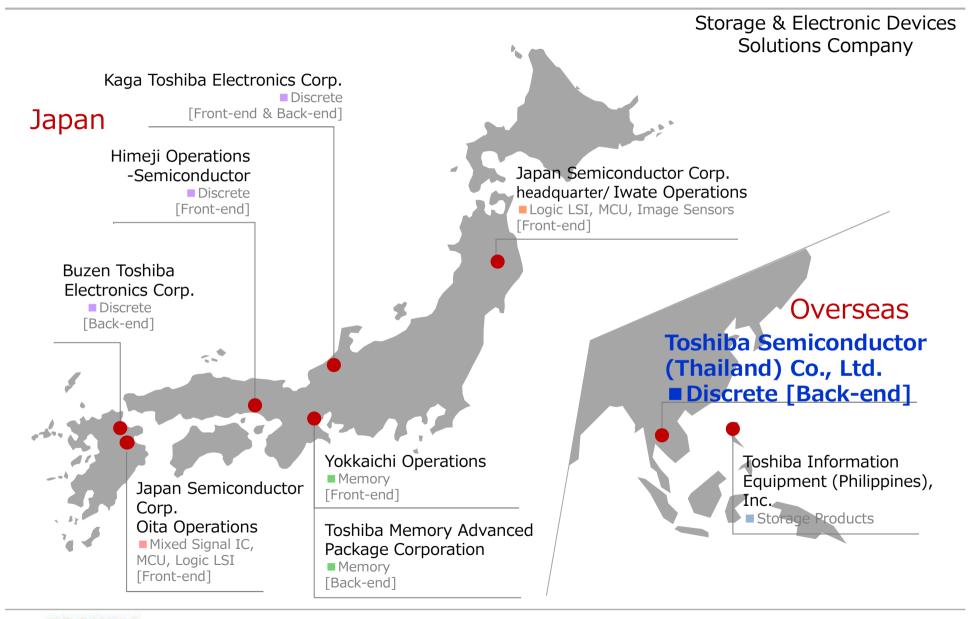
- NAND Flash Memory
- > SSD



Storage Products

> HDD

Introduction: Fabrication Plants





Introduction of TST: Company Profile (1)

Please call us "TST"!

Company Name:

Toshiba Semiconductor (Thailand) Co., Ltd.

Established: October 11. 1990

Capital: 1,215 Million Baht (35.1 USD (Mil))

Representative: Mr. Yoshiaki Aizawa, President

Business: Manufacturing Discrete Semiconductor

Number of Employees: 770 as of Oct / 2016

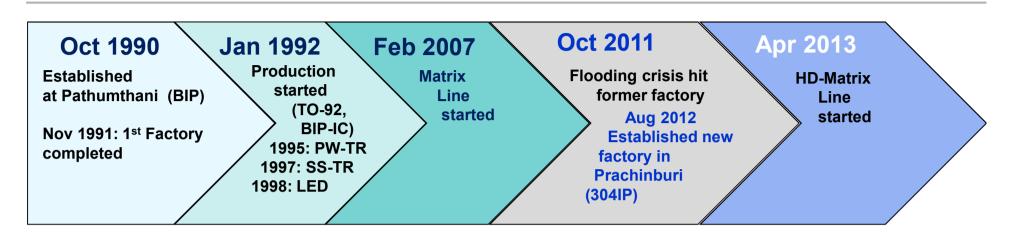
Shareholders: Toshiba Corporation: 98.8%, others: 1.2%

Location: 572 Moo 7, 304 Industrial Park, T. Thatoom A. Srimahaphot,

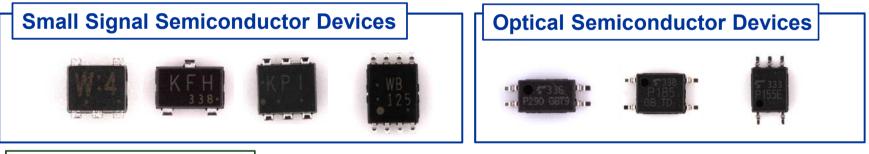
Prachinburi 25140, Thailand

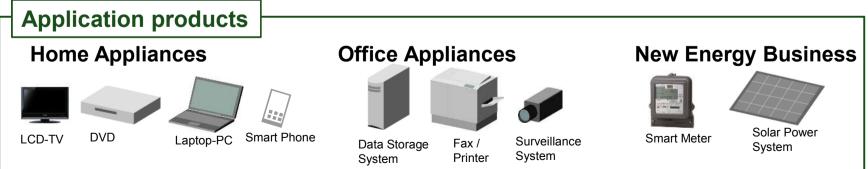


Introduction of TST: Company Profile (2)



TST Products Line-Up (Small Signal, Optical Devices)





TST's Efforts to Mitigate Surrounding Environmental Impacts



Wet scrubber

Wet scrubbers treat air from QA analysis rooms by setting parameters that comply with "Notification of Ministry of Industry" standards related to air emission from factory standards, B.E.2549 (2006).

Noise levels from inside the factory are measured in order to assure that 24 hour production does not negatively impact the local community or other nearby facilities.



Sound monitoring



Wastewater treatment plant

Wastewater from production processes are treated through chemical processes.

After the treatment, wastewater is sent to a central wastewater treatment facility in the 304 Industrial

Park.

Industrial wastes are separated into four categories: recycling, reusing, burning and for final disposal.



Industrial waste management

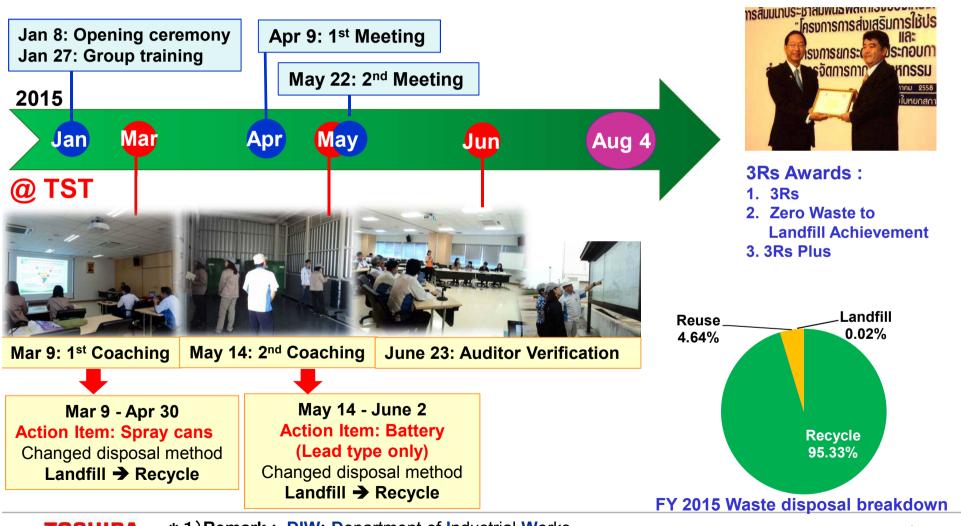


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TST Received Government's Excellent 3R Awards (1)

3Rs Awards Achievement: Action Promotion Period (TTL = 7 Months)

@ Bangkok. (group meeting with DIW*1)



TOSHIBA
Leading Innovation >>>

* 1) Remark: DIW; Department of Industrial Works

TST Received Government's Excellent 3R Awards (2)

| Award | Criteria | TST original status | Action / Good point |
|--|--|--|---|
| 3Rs Award | Results of waste management following 3Rs criteria (12 categories): Score>80 % | Already achieved criteria | Good point: Wastes storage TST ≤ 75 days (Legal requirements ≤ 90days) |
| Zero Waste to Landfill Achievement | Zero waste disposal to landfill (Administration's criteria) Except for: 1. Lamp 2. Battery (only Ni-Cd | TST had two remaining waste items to achieve administration's criteria as shown below. Type of waste Disposal Method Before After | Action: 1. To find new disposers 2. To request permissions from DIW * 1). Good point: TST reduced hazardous wastes, for instance, by separating batteries from temp recorders. |
| 3Rs ⁺ Award | In addition to 3Rs Award's criteria: Pursuing business results as below. 1.DPP ≤ 4 year (Discounted Payback Period) 2.ROI ≥ 100 % (Return On Investment) | Target of TST's project: Reduction of lead frames and mold resin wastes. DPP & ROI: Largely achieved (Detail: P. 13) | Good point: TST has good waste management system control and advanced effective projects to achieve this award. |

* 1) Remark: DIW; Department of Industrial Works



TST Received Government's Excellent 3R Awards (3)

Case examples of 3Rs measures

- * Efficient use of raw material and reduction of wastes.
- 1) Changed lead frame to higher density type: 25.3 tons/year reduction. 2) Changed design of mold resin (smaller size): 1.6 tons/year reduction.







Lead frame efficiency: more than twice

Mold resin efficiency: more than four times

* Promote waste amount reduction measures along Government (DIW) criteria Promoted recycling of Spray Cans and Batteries by decomposing components, and achieved "Zero Waste to Landfill." Criteria defined by Thai administration (DIW).







Spare part (Plastic)



Battery









Print circuit board

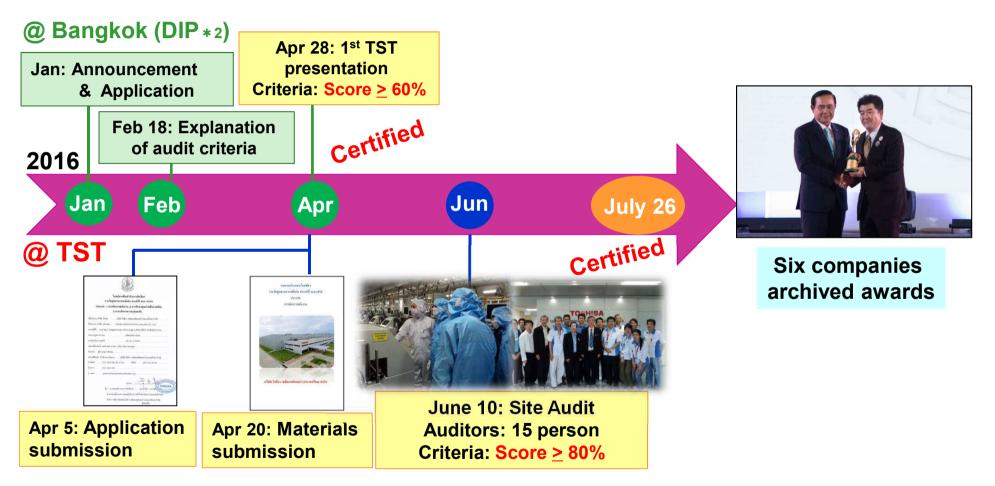


Battery

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TST Received PM Awards Relevant to Energy Saving (1)

PM 's Award*1 Achievement: Action Promoted period (TTL = 7 Months)



*1:Remark: TST was recognized by Prime Minister's Industry Awards of Energy Management

*2:DIP: Department of Industrial Promotion



TST Received PM Awards Relevant to Energy Saving (2)

| Award | Outlines | TST's efforts to receive awards |
|--|--|---|
| FY2016 The Prime Minister's Industry Award 2016 (Energy Management Category) | @1st presentation following criteria (6 sections) Total score: 1,000 (Score ≥ 600 required to pass) @Site audit following criteria: 6 sections Total score: 1,000 (Score ≥ 800 Required to pass) Auditor team: total 15 persons (Experts from various fields and academia) | 1.TST's continuous cost saving measures related to this award's criteria. (e.g. utilize cutting-edge technologies and low power operation systems.) Data recording used for analyzing energy usage. Prepared SWI (Specification Work Instruction) and followed up. |

Feb 23 - June 9: Weekly meeting with leaders to prepare data following audit criteria Audit criteria: 6 sections, Total score: 1,000 (Audit results ≥ 800 to be certified)

Section 1: Policy & energy target (50 score),

Section 2: Organization of energy management (50 score),

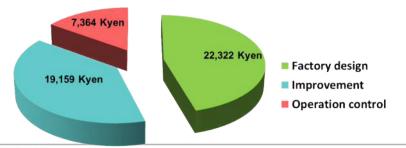
Section 3: Planning & implementation (400 score),

Section 4: Operational control (200 score)

Section 5: Monitoring, control, energy index (100 score)

Section 6: Management review (200 score)

Results of TST's remarkable energy saving measures (FY2013 to FY2016)

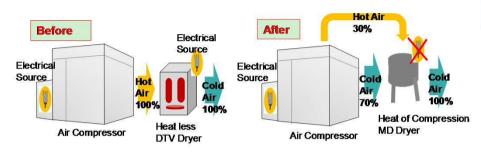




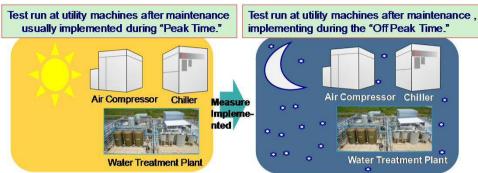
Remark: Total cost saving for 3 years (FY2013 to May 2015) was **48,845** k-yen resulting from 14 activities (≒ 2,000 tons-CO2 reduction)

TST Received PM Awards Relevant to Energy Saving (3)

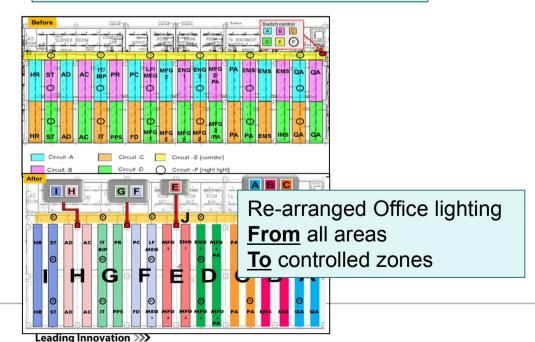
Case examples of energy saving measures

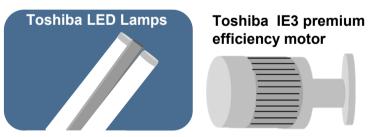


*Used hot air from air compressors, supplied to MD dryers for regeneration (Zero Purge)



Alternate running machine at Off-Peak time





Adopted LED lighting and high-efficiency IE3 motors

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TST's Other Awards Achieved History (1)



TOSHIBA Leading Innovation >>> Remark: * 1) MOI: Ministry Of Industry, DIW: Department of Industrial Works

* 2) TEI: Thailand Environment Institute,

TST's Other Awards Achieved History (2)

| Award | Criteria | TST's efforts to receive awards | |
|---|---|---|--|
| Green Industry Level 3: Green System (2014) | ISO 14001 management system. | HQ & Top management implementation policy to enhance TST's EMS level. | |
| Green Meeting Certificate | Company demonstrates policy for meetings, trainings or seminars to utilize natural resources and environmental impact reduction measures with audit criteria | Information accumulated over a long period of time from various environmental activities utilized for its meetings, trainings, and seminars. | |
| Good Governance Project (Best Practice Award 2015) | Company should incorporate audit criteria (7 items): 1. Community accessibility to company information, 2. Community participation in environmental policies, 3. Transparency, 4. CSR, 5. Legal, 6. Social accountability, 7. Sustainability | TST had not disclosed environmental information to nearby community (Criteria item 1) Action: Provide TST's environmental information through: 1. Via e-mails sent to fellow industrial park companies 2. Through information boards located in employee's residential areas | |
| CSR-DIW Awards (Continuous Awards) Committee audits following 7 core subjects as below: 1. Organizational governance, 2. Human rights, 3. Labor practices, 4. Environment, 5. Fair operating practices, 6. Consumer issues, 7. Social development | | This project is managed by government and private sector. Supporters drawn from top management and TST CSR Club. Awards concept is similar to the Toshiba's Standard Code of Contact policy. | |

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TST's Environmental Communications (1)





TST's Environmental Communications (2) In association with local government

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|---|--|---|--------------------------------|---|
| Category | Activity | | | |
| School | | | | |
| & | Donated Pli Bai magazine to 50 schools | Organic Fertilizer Education | Wat Buyaybai school renovation | Children Developmental Center lunch |
| Community | A Si e | | | |
| | Fire drill and first aid training | Economic activity by local communities in TST | Dialogues with community | TST's 25th Anniversary Bus Station donation |
| Buddhist Ceremony | Toshiba donated lighting on Asarnha Bucha day | Donation to temple TST Fo | oundation Day | Offering given on Visakha Bucha day |
| CSR Activities (Old Calendar Donation for making book to the blind) | Donation to school for the blind children in Bangkok | Educational Technology for E | Blind Suppor | rting Blind, Pathumthani |
| Toshiba Group Global Environmental Action | TST dam construction: 3 dams | Mangrove project: 500 trees | Aluminum & sta | ples donation to foundation |

TOSHIBA

Leading Innovation >>>>